# **Madera Elementary**

# California Department of Education School Accountability Report Card

### Reported Using Data from the 2016-17 School Year

By February 1 of each year, every school in California is required by state law to publish a School Accountability Report Card (SARC). The SARC contains information about the condition and performance of each California public school. Under the Local Control Funding Formula (LCFF) all local educational agencies (LEAs) are required to prepare a Local Control and Accountability Plan (LCAP), which describes how they intend to meet annual school-specific goals for all pupils, with specific activities to address state and local priorities. Additionally, data reported in an LCAP is to be consistent with data reported in the SARC.

- For more information about SARC requirements, see the California Department of Education (CDE) SARC Web page at http://www.cde.ca.gov/ta/ac/sa/.
- For more information about the LCFF or LCAP, see the CDE LCFF Web page at http://www.cde.ca.gov/fg/aa/lc/.
- For additional information about the school, parents/guardians and community members should contact the school principal or the district office.

#### **DataQuest**

DataQuest is an online data tool located on the <u>CDE DataQuest Web page</u> that contains additional information about this school and comparisons of the school to the district and the county. Specifically, DataQuest is a dynamic system that provides reports for accountability (e.g., test data, enrollment, high school graduates, dropouts, course enrollments, staffing, and data regarding English learners).

#### **Internet Access**

Internet access is available at public libraries and other locations that are publicly accessible (e.g., the California State Library). Access to the Internet at libraries and public locations is generally provided on a first-come, first-served basis. Other use restrictions may include the hours of operation, the length of time that a workstation may be used (depending on availability), the types of software programs available on a workstation, and the ability to print documents.

### **About This School**

#### Contact Information (School Year 2017-18)

District Contact Inform	District Contact Information (School Year 2017-18)					
District Name	West Contra Costa Unified					
Phone Number	(510) 231-1101					
Superintendent	Matthew Duffy					
E-mail Address	matthew.duffy@wccusd.net					
Web Site	www.wccusd.net					

School Contact Information	School Contact Information (School Year 2017-18)				
School Name	Madera Elementary				
Street	8500 Madera Drive				
City, State, Zip	El Cerrito, Ca, 94530-2051				
Phone Number	510-231-1412				
Principal	Alison Makela, Principal				
E-mail Address	amakela@wccusd.net				
Web Site	http://maderapta.com/				
County-District-School (CDS) Code	07617966004840				

Last updated: 11/21/2017

### School Description and Mission Statement (School Year 2017-18)

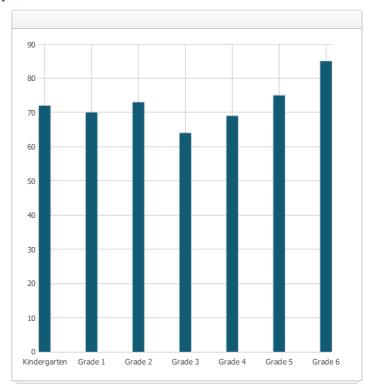
Nestled in the hills of El Cerrito, overlooking the San Francisco Bay, Madera Elementary School is a high-achieving school within the large West Contra Costa Unified School District. Madera serves a diverse population in grades K-6. Ethnic, cultural, linguistic and academic diversity is one of the many characteristics we love about our school. Many students speak a language other than English at home and within their cultural communities. In each class, there is a wide range of ability, with students who far exceed grade level expectations, others for whom schoolwork is a challenge, and everything in between. We have a full-inclusion program, supporting children with autism spectrum disorders and other disabilities. This tapestry of people reflects the broader community in which we live and contributes much to helping us become people who are more compassionate and understanding.

Madera strives to give all students access to a high-quality education that will prepare them with the skills needed to be successful in future academic endeavors and as global citizens who make a positive contribution to their communities and world. We are becoming a true learning community in which teachers, staff, parents and students are working, learning and growing together to create a school that fosters creativity, high level thinking, and thoughtful interactions. We acknowledge and respond to students' unique strengths and needs by providing engaging, challenging curriculum that addresses individual differences and develops academic competence and confidence. The Madera Elementary Foundation raises funds needed to support our many school programs that directly benefit students, programs such as a whole-school morning running club, weekly music classes, a substantial garden program, art classes, assemblies, technology, and classroom field trips and materials.

Our school community supports our collective effort to provide opportunities for inquiry and integrated, experiential learning, indoors and out, sharing the belief that children need to explore, interact with and learn to appreciate the world around them. With a shared vision and collective effort, we are, as our motto states, "One school, one community, one team: learning and growing together."

# Student Enrollment by Grade Level (School Year 2016-17)

Grade Level	Number of Students
Kindergarten	72
Grade 1	70
Grade 2	73
Grade 3	64
Grade 4	69
Grade 5	75
Grade 6	85
Total Enrollment	508



Last updated: 1/25/2018

# Student Enrollment by Student Group (School Year 2016-17)

Student Group	Percent of Total Enrollment
Black or African American	7.1 %
American Indian or Alaska Native	0.4 %
Asian	23.8 %
Filipino	1.6 %
Hispanic or Latino	16.9 %
Native Hawaiian or Pacific Islander	0.2 %
White	39.4 %
Two or More Races	10.6 %
Other	0.0 %
Student Group (Other)	Percent of Total Enrollment
Socioeconomically Disadvantaged	18.9 %
English Learners	13.2 %
Students with Disabilities	6.9 %
Foster Youth	0.0 %
Foster Youth	0.0 %

# A. Conditions of Learning

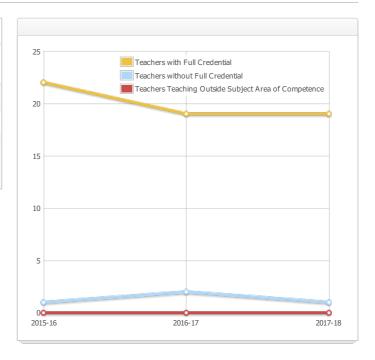
# **State Priority: Basic**

The SARC provides the following information relevant to the State priority: Basic (Priority 1):

- Degree to which teachers are appropriately assigned and fully credentialed in the subject area and for the pupils they are teaching;
- Pupils have access to standards-aligned instructional materials; and
- School facilities are maintained in good repair

#### **Teacher Credentials**

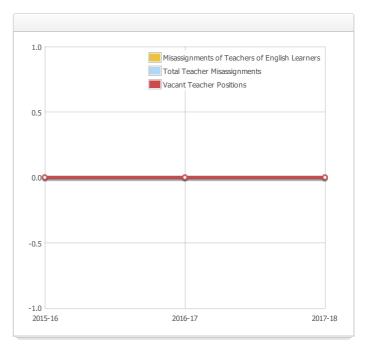
Teachers		School		District
	2015- 16	2016- 17	2017- 18	2017- 18
With Full Credential	22	19	19	1192
Without Full Credential	1	2	1	155
Teachers Teaching Outside Subject Area of Competence (with full credential)	0	0	0	14



Last updated: 1/25/2018

# **Teacher Misassignments and Vacant Teacher Positions**

Indicator	2015- 16	2016- 17	2017- 18
Misassignments of Teachers of English Learners	0	0	0
Total Teacher Misassignments*	0	0	0
Vacant Teacher Positions	0	0	0



Note: "Misassignments" refers to the number of positions filled by teachers who lack legal authorization to teach that grade level, subject area, student group, etc.

Last updated: 1/18/2018

st Total Teacher Misassignments includes the number of Misassignments of Teachers of English Learners.

# Quality, Currency, Availability of Textbooks and Instructional Materials (School Year 2017-18)

Year and month in which the data were collected: October 2017

Subject	Textbooks and Instructional Materials/year of Adoption	From Most Recent Adoption?	Percent Students Lacking Own Assigned Copy
Reading/Language Arts	McGraw Hill Treasures and Triumphs, c2010 - adopted 2012	No	0.0 %
Mathematics	McGraw Hill My Math, grades K-5, c2013 - adopted 2016 Houghton Mifflin Harcourt Big Ideas Math, grade 6, c2015 - adopted 2017	Yes	0.0 %
Science	Scott Foresman Science K-6, c2008 - adopted 2008	Yes	0.0 %
History-Social Science	McGraw Hill California Vistas grades K-6, c2007 - adopted 2007	Yes	0.0 %
Foreign Language	N/A		0.0 %
Health	N/A		0.0 %
Visual and Performing Arts	N/A		0.0 %
Science Lab Eqpmt (Grades 9-12)	N/A	N/A	0.0 %

#### **School Facility Conditions and Planned Improvements**

WCCUSD takes great efforts to ensure that all schools are clean, safe, and functional. To assist in this effort, the school uses the Facility Inspection Tool (FIT) developed by the State of California OPSC. Maintenance staff ensures that the repairs necessary to keep the school in good repair and working order are completed in a timely manner. A work order process is used to ensure efficient service and that emergency repairs are given the highest priority. The school personnel also works daily with the custodial staff to develop cleaning schedules to ensure a clean and safe school.

Last updated: 1/23/2018

# **School Facility Good Repair Status**

Year and month of the most recent FIT report: January 2018

System Inspected	Rating	Repair Needed and Action Taken or Planned
Systems: Gas Leaks, Mechanical/HVAC, Sewer	Good	Actions were/will be taken to ensure:
		There is no odor that would indicate a gas leak. Gas pipes are not broken and appear to be in good working order.
		The HVAC system is operable.  There are no obvious signs of flooding caused by sewer line back-up in the facilities or on the school grounds.
Interior: Interior Surfaces	Good	Interior surfaces appear to be clean safe, and functional.
Cleanliness: Overall Cleanliness, Pest/Vermin Infestation	Good	School grounds, buildings, common areas, and individual rooms appear to have been cleaned regularly. Actions were/will be taker to ensure:
		There is no evidence of a major pest or vermin infestation.
Electrical: Electrical	Good	Actions were/will be taken to ensure:
		There is no evidence that any portion of the school has a power failure.
		There are no exposed electrical wires. Electrical equipment is properly covered and secured from pupil access.
Restrooms/Fountains: Restrooms, Sinks/Fountains	Good	Restrooms in the vicinity of the area being evaluated appear to be accessible during school hours, clean, functional and in compliance with SB 892 (EC Section 35292.5). Drinking fountains appear to be accessible and functioning as intended.
Safety: Fire Safety, Hazardous Materials	Good	Actions were/will be taken to ensure:
		The fire sprinklers appear to be in working order (e.g., there are no

missing or damaged sprinkler heads).

Emergency alarms appear to be functional.

Emergency exit signs function as

Emergency exit signs function as designed, exits are unobstructed.

Hazardous chemicals, chemical waste, and flammable materials are stored properly (e.g. locked and labeled properly).

Structural: Structural Damage, Roofs

Fair

Actions were/will be taken to

Severe cracks are not evident. Ceilings & floors are not sloping or sagging beyond their intended design.

Posts, beams, supports for portable classrooms, ramps, and other structural building members appear to be intact, secure and functional as designed.

There is no visible evidence of severe cracks, dry rot, mold, or damage that undermines the structural components.

External: Playground/School Grounds, Windows/Doors/Gates/Fences Poor

The playground equipment and school grounds in the vicinity of the area being evaluated appear to be clean, safe, and functional. Actions were/will be taken to ensure:

There is no exposed broken glass accessible to pupils and staff.

Exterior doors and gates are functioning and do not pose a security risk.

# **Overall Facility Rate**

Year and month of the most recent FIT report: January 2018

Overall Rating Good Last updated: 1/23/2018

# **B. Pupil Outcomes**

# **State Priority: Pupil Achievement**

The SARC provides the following information relevant to the State priority: Pupil Achievement (Priority 4):

- Statewide assessments (i.e., California Assessment of Student Performance and Progress [CAASPP] System, which includes the Smarter Balanced Summative Assessments for students in the general education population and the California Alternate Assessments [CAAs] for English language arts/literacy [ELA] and mathematics given in grades three through eight and grade eleven. Only eligible students may participate in the administration of the CAAs. CAAs items are aligned with alternate achievement standards, which are linked with the Common Core State Standards [CCSS] for students with the most significant cognitive disabilities); and
- The percentage of students who have successfully completed courses that satisfy the requirements for entrance to the University of California and the California State University, or career technical education sequences or programs of study.

#### **CAASPP Test Results in ELA and Mathematics for All Students**

#### **Grades Three through Eight and Grade Eleven (School Year 2016-17)**

	Per	Percentage of Students Meeting or Exceeding the State Standards						
	Sch	School		District		State		
Subject	2015-16	2016-17	2015-16	2016-17	2015-16	2016-17		
English Language Arts / Literacy (grades 3-8 and 11)	72%	68%	35%	35%	48%	48%		
Mathematics (grades 3-8 and 11)	67%	67%	25%	25%	36%	37%		

Note: Percentages are not calculated when the number of students tested is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

#### **CAASPP Test Results in ELA by Student Group**

# **Grades Three through Eight and Grade Eleven (School Year 2016-17)**

Student Group	Total Enrollment	Number Tested	Percent Tested	Percent Met or Exceeded
All Students	293	282	96.25%	68.09%
Male	153	146	95.42%	63.01%
Female	140	136	97.14%	73.53%
Black or African American	24	24	100.00%	29.17%
American Indian or Alaska Native				
Asian	72	68	94.44%	72.06%
Filipino				
Hispanic or Latino	53	49	92.45%	53.06%
Native Hawaiian or Pacific Islander				
White	111	108	97.30%	81.48%
Two or More Races	24	24	100.00%	75.00%
Socioeconomically Disadvantaged	64	61	95.31%	44.26%
English Learners	77	72	93.51%	51.39%
Students with Disabilities	27	22	81.48%	22.73%
Students Receiving Migrant Education Services				
Foster Youth				

Note: ELA test results include the Smarter Balanced Summative Assessment and the CAA. The "Percent Met or Exceeded" is calculated by taking the total number of students who met or exceeded the standard on the Smarter Balanced Summative Assessment plus the total number of students who met the standard (i.e., achieved Level 3–Alternate) on the CAAs divided by the total number of students who participated in both assessments.

Note: Double dashes (--) appear in the table when the number of students is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

Note: The number of students tested includes all students who participated in the test whether they received a score or not; however, the number of students tested is not the number that was used to calculate the achievement level percentages. The achievement level percentages are calculated using only students who received scores.

#### **CAASPP Test Results in Mathematics by Student Group**

# **Grades Three through Eight and Grade Eleven (School Year 2016-17)**

Student Group	Total Enrollment	Number Tested	Percent Tested	Percent Met or Exceeded
All Students	293	285	97.27%	67.37%
Male	153	149	97.39%	66.44%
Female	140	136	97.14%	68.38%
Black or African American	24	24	100.00%	37.50%
American Indian or Alaska Native	<del></del>			
Asian	72	70	97.22%	80.00%
Filipino				
Hispanic or Latino	53	50	94.34%	44.00%
Native Hawaiian or Pacific Islander				
White	111	108	97.30%	75.00%
Two or More Races	24	24	100.00%	83.33%
Socioeconomically Disadvantaged	64	63	98.44%	46.03%
English Learners	77	73	94.81%	54.79%
Students with Disabilities	27	22	81.48%	27.27%
Students Receiving Migrant Education Services				
Foster Youth				

Note: Mathematics test results include the Smarter Balanced Summative Assessment and the CAA. The "Percent Met or Exceeded" is calculated by taking the total number of students who met or exceeded the standard on the Smarter Balanced Summative Assessment plus the total number of students who met the standard (i.e., achieved Level 3–Alternate) on the CAAs divided by the total number of students who participated in both assessments.

Note: Double dashes (--) appear in the table when the number of students is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

Note: The number of students tested includes all students who participated in the test whether they received a score or not; however, the number of students tested is not the number that was used to calculate the achievement level percentages. The achievement level percentages are calculated using only students who received scores.

#### **CAASPP Test Results in Science for All Students**

#### **Grades Five, Eight and Ten**

		Percentage of Students Scoring at Proficient or Advanced					
	Sch	School		District		State	
Subject	2014-15	2015-16	2014-15	2015-16	2014-15	2015-16	
Science (grades 5, 8, and 10)	82.0%	80.0%	46.0%	40.0%	56%	54%	

Note: Science test results include California Standards Tests (CSTs), California Modified Assessment (CMA), and California Alternate Performance Assessment (CAPA) in grades five, eight, and ten.

Note: Scores are not shown when the number of students tested is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

Note: The 2016-17 data are not available. The California Department of Education is developing a new science assessment based on the Next Generation Science Standards for California Public Schools (CA NGSS). The new California Science Test (CAST) was piloted in spring 2017. The CST and CMA for Science will no longer be administered.

# **State Priority: Other Pupil Outcomes**

The SARC provides the following information relevant to the State priority: Other Pupil Outcomes (Priority 8):

• Pupil outcomes in the subject area of physical education

# California Physical Fitness Test Results (School Year 2016-17)

	rds		
Grade Level	Four of Six Fitness Standards	Five of Six Fitness Standards	Six of Six Fitness Standards
5	12.3%	32.9%	23.3%

Note: Percentages are not calculated when the number of students tested is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

# C. Engagement

# **State Priority: Parental Involvement**

The SARC provides the following information relevant to the State priority: Parental Involvement (Priority 3):

• Efforts the school district makes to seek parent input in making decisions for the school district and each schoolsite

#### Opportunities for Parental Involvement (School Year 2017-18)

Parents are a valued, integral part of the Madera school community. There are many, many opportunities for parent and community involvement at the school, both in the classroom and out, in ways large and small. We rely on parents to drive or chaperone on field trips, provide supervision on the playground at lunchtime and to help with projects, specific lessons, and for adult support during enrichment programs such as art and library.

Our active Parent Teacher Association (PTA) hosts events throughout the year including monthly membership meetings that serve to maintain and build upon our long-standing, strong sense of community. Parents also serve on the Madera Elementary Foundation (ME!) that works to provide needed financial resources to provide school programs that directly benefit our students.

The Dad's Club is another vital organization within the school. This group raises funds, helps with audio/visual technology, provides assistance for set-up and cleanup of events, hosts work parties and helps with various other school building projects. They are instrumental in helping to foster the highly participatory community that we enjoy.

Our School Site Council (SSC) is composed of five parents or community members, the principal, three classroom teachers, and one other staff member (Education Code Section 52852). This leadership team oversees the educational program and school site budget as outlined in the Madera School Site Plan. All parents are invited to share their time and talent, as they are able, as active participants who contribute to the overall well-being and high success of our children.

Contact Information for Parental Involvement: Staff Community Engagement Office - 510-307-4526

# **State Priority: Pupil Engagement**

Last updated: 1/22/2018

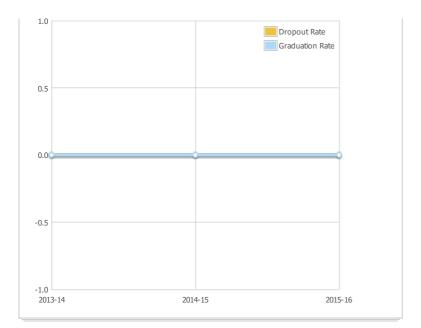
The SARC provides the following information relevant to the State priority: Pupil Engagement (Priority 5):

- High school dropout rates; and
- High school graduation rates

#### **Dropout Rate and Graduation Rate (Four-Year Cohort Rate)**

	School				District			State		
Indicator	2013-14	2014-15	2015-16	2013-14	2014-15	2015-16	2013-14	2014-15	2015-16	
Dropout Rate	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	11.5%	10.7%	9.7%	
Graduation Rate	0.0%	0.0%	0.0%	77.7%	84.7%	83.1%	81.0%	82.3%	83.8%	

Dropout/Graduation Rate (Four-Year Cohort Rate) Chart



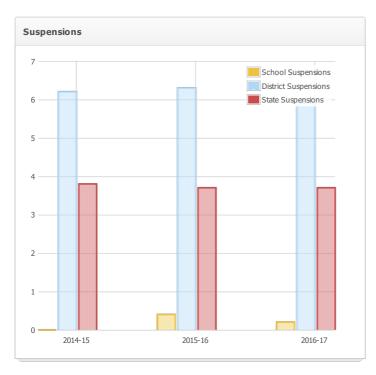
# **State Priority: School Climate**

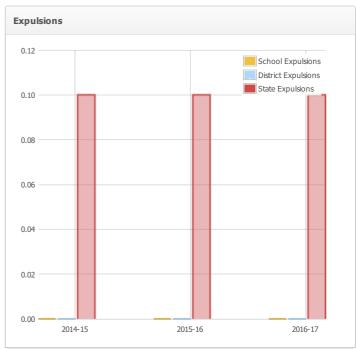
The SARC provides the following information relevant to the State priority: School Climate (Priority 6):

- Pupil suspension rates;
- Pupil expulsion rates; and
- Other local measures on the sense of safety

#### **Suspensions and Expulsions**

	School				District			State		
Rate	2014-15	2015-16	2016-17	2014-15	2015-16	2016-17	2014-15	2015-16	2016-17	
Suspensions	-	0.4%	0.2%	6.2%	6.3%	5.9%	3.8%	3.7%	3.7%	
Expulsions		0.0%	0.0%	0.0%	0.0%	0.0%	0.1%	0.1%	0.1%	





Last updated: 1/25/2018

# School Safety Plan (School Year 2017-18)

Last revised 11/9/2017 by Elizabeth Montes-Nation

Safety Plan Overview: The emergency organizational structure identified in the school site's plan is consistent with the federally mandated National Incident Management System (SIMS), and the State of California's Standardized Emergency Management System (SEMS), and it effectively structures emergency response at all levels in compliance with the Incident Command System.

Preparedness efforts include the assignment of Disaster Service Workers and their responsibilities, routine earthquake and fire drills, review of Emergency Response roles/actions, evacuation procedures, as well as bomb threat procedures, reunification procedures, provision of emergency supplies, exercise drills such as lockdowns and shelter-in-place, and WCCUSD's Guidelines for Threat Assessment and Management Process.

# **D. Other SARC Information**

The information in this section is required to be in the SARC but is not included in the state priorities for LCFF.

#### Federal Intervention Program (School Year 2017-18)

Indicator	School	District
Program Improvement Status		In PI
First Year of Program Improvement		2004-2005
Year in Program Improvement		Year 3
Number of Schools Currently in Program Improvement	N/A	20
Percent of Schools Currently in Program Improvement	N/A	60.6%

Last updated: 1/25/2018

# **Average Class Size and Class Size Distribution (Elementary)**

2014-15				2015-16				2016-17				
		Numb	er of Clas	sses *	Number of Classes		sses *		Number of Classes *			
Grade Level	Average Class Size	1-20	21-32	33+	Average Class Size	1-20	21-32	33+	Average Class Size	1-20	21-32	33+
К	24.0	0	3	0	21.0	1	2	0	24.0	0	3	0
1	22.0	0	3	0	23.0	0	3	0	23.0	0	3	0
2	25.0	0	3	0	21.0	1	2	0	24.0	0	3	0
3	25.0	0	3	0	24.0	0	3	0	21.0	0	3	0
4	33.0	0	0	2	32.0	0	1	1	33.0	0	1	1
5	33.0	0	0	2	31.0	0	1	2	33.0	0	1	1
6	33.0	0	0	3	30.0	0	2	0	33.0	0	0	3
Other	0.0	0	0	0	0.0	0	0	0	0.0	0	0	0

st Number of classes indicates how many classes fall into each size category (a range of total students per class).

Last updated: 1/25/2018

# **Academic Counselors and Other Support Staff (School Year 2016-17)**

Title	Number of FTE* Assigned to School	Average Number of Students per Academic Counselor
Academic Counselor	0.0	0.0
Counselor (Social/Behavioral or Career Development)	0.0	N/A
Library Media Teacher (Librarian)	0.0	N/A
Library Media Services Staff (Paraprofessional)	0.2	N/A
Psychologist	0.2	N/A
Social Worker	0.0	N/A
Nurse	0.0	N/A
Speech/Language/Hearing Specialist	0.5	N/A
Resource Specialist (non-teaching)	1.0	N/A
Other	0.0	N/A

Note: Cells with N/A values do not require data.

\*One Full Time Equivalent (FTE) equals one staff member working full time; one FTE could also represent two staff members who each work 50 percent of full time.

Last updated: 1/24/2018

# **Expenditures Per Pupil and School Site Teacher Salaries (Fiscal Year 2015-16)**

Level	Total Expenditures Per Pupil	Expenditures Per Pupil (Restricted)	Expenditures Per Pupil (Unrestricted)	Average Teacher Salary
School Site	\$13685.1	\$3690.8	\$9994.3	\$69680.6
District	N/A	N/A	\$10107.3	\$61169.5
Percent Difference – School Site and District	N/A	N/A	-1.1%	13.0%
State	N/A	N/A	\$6574.0	\$79228.0
Percent Difference – School Site and State	N/A	N/A	41.3%	-12.8%

Note: Cells with N/A values do not require data.

Last updated: 1/18/2018

#### Types of Services Funded (Fiscal Year 2016-17)

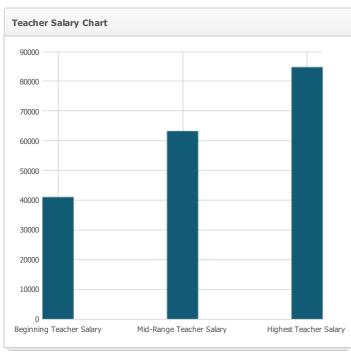
- PG&E POWERSAVE INCENTIVE
- SCHOOL SUPPORT-DATA & ACCOUNTABILTY
- VISUAL & PERFORMING ARTS WHOLE CHILD

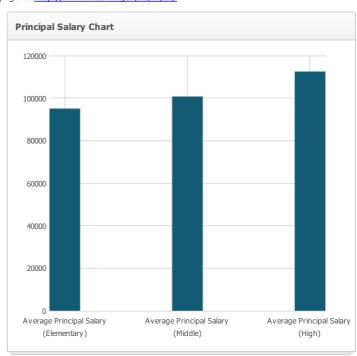
Last updated: 1/18/2018

#### **Teacher and Administrative Salaries (Fiscal Year 2015-16)**

Category	District Amount	State Average For Districts In Same Category
Beginning Teacher Salary	\$41,021	\$47,808
Mid-Range Teacher Salary	\$63,219	\$73,555
Highest Teacher Salary	\$84,748	\$95,850
Average Principal Salary (Elementary)	\$95,040	\$120,448
Average Principal Salary (Middle)	\$100,743	\$125,592
Average Principal Salary (High)	\$112,510	\$138,175
Superintendent Salary	\$231,795	\$264,457
Percent of Budget for Teacher Salaries	30.0%	35.0%
Percent of Budget for Administrative Salaries	5.0%	5.0%

For detailed information on salaries, see the CDE Certificated Salaries & Benefits Web page at  $\frac{\text{http://www.cde.ca.gov/ds/fd/cs/}}{\text{http://www.cde.ca.gov/ds/fd/cs/}}.$ 





Last updated: 1/25/2018

#### **Professional Development**

Quality instruction and instructional leadership are at the heart of the district's achievement efforts. To ensure this, WCCUSD's Educational Services Department engages teachers, administrators and other personnel in ongoing professional development focused on improving teaching and learning. Training is provided to principals and other administrators to improve their ability to provide strong instructional leadership and guide teaching and learning at school sites. The principals, in turn, provide support to teachers through staff conferences, opportunities for collaborative study and planning, and individual coaching based on ongoing

classroom observations. Teachers and other staff are provided with both on and off-site professional development in all standards based curriculum content areas.

Beyond the content areas, professional development is provided in English Language Development, Culturally and Linguistically Responsive Pedagogy, differentiated instruction and educational technology. In addition, training is made available in classroom management and the effective use of assessment data and teacher data teams in meeting the needs of all students. A primary goal of the professional development program is ensuring that all students are served by skilled, highly qualified teachers and that teachers are supported by strong, knowledgeable instructional leaders.

At the site level, professional development is planned on an annual basis. Given the wide range of abilities and needs present in every classroom at Madera, along with the shift in implementation of the Common Core State Standards, our school currently focuses on pedagogy around workshop models for reading and writing; integration of science, technology, engineering, arts and mathematics (STEAM); and, child development and social-emotional learning. Teachers actively learn collaboratively through book study, workshops, conferences and visits to neighboring schools within and outside our district.